

ORR protects the interests of rail and road users, improving the safety, value and performance of railways and roads today and in the future



10th Annual Scottish Rail Conference: The next decade of Scottish rail

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**Rail Spend and Control Period 6 –
Role of ORR**

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Network Rail's recent performance



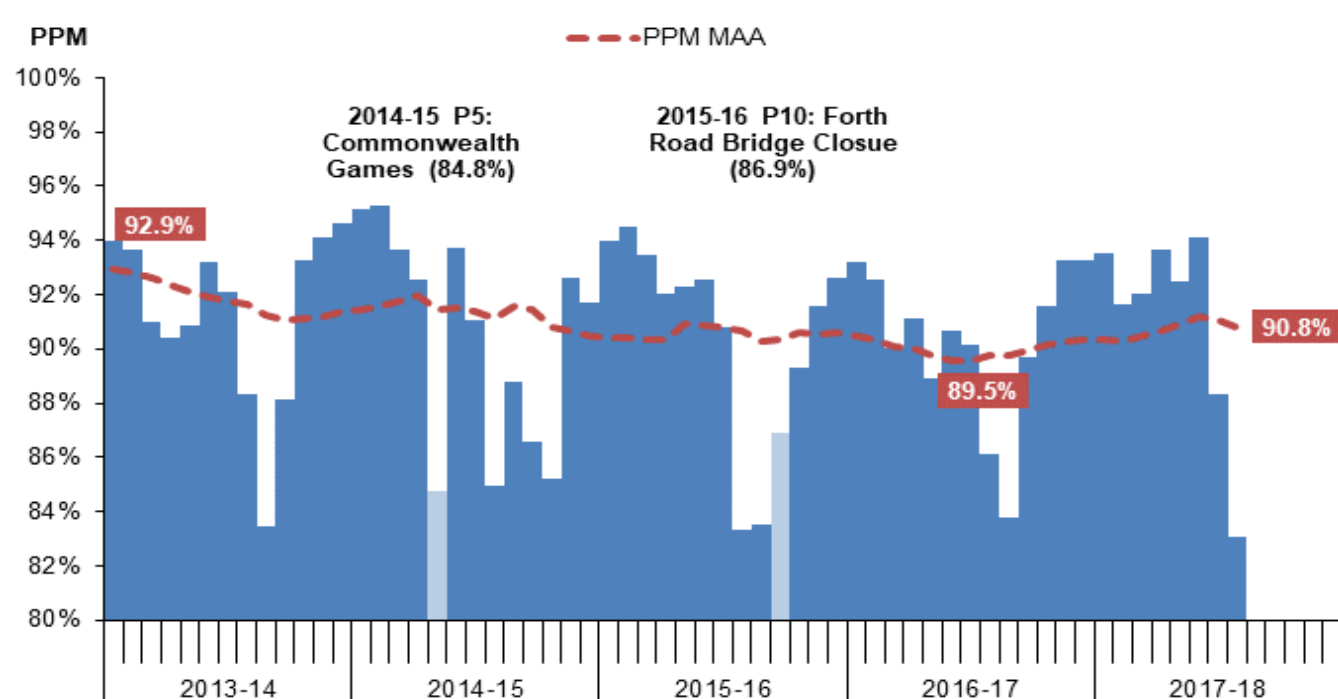
■ Health and Safety

- Positive trends, good risk based approach on targeting work



■ Train Service performance

- Alliance performance improvement plan



Network Rail's recent performance continued



■ Asset management

- Improvement in reliability of assets.



■ Developing the network

- Serious problems on Edinburgh Glasgow Improvement Programme
- Our reviews of other projects show clear evidence of lessons learnt.

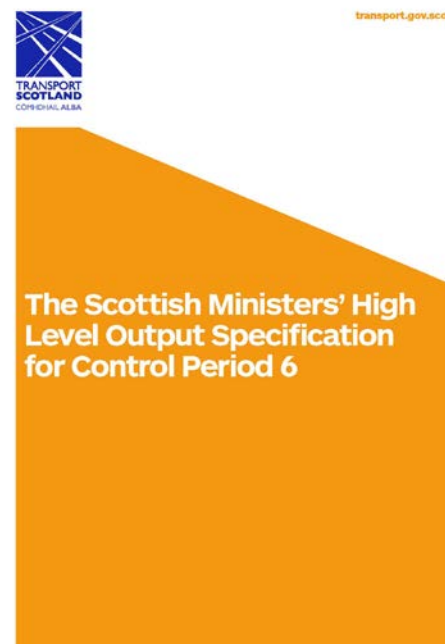


■ Finance

- Overall forecast is within borrowing limit, with most financial pressures easing

PR18

- Scotland HLOS published
- No SoFA (funding statement)
 - Debate over level of funding
- Network Rail sends its Scotland business plan for 2019-24 to ORR on 8th December
 - Outputs and efficiency challenge
- Our draft determination published in June

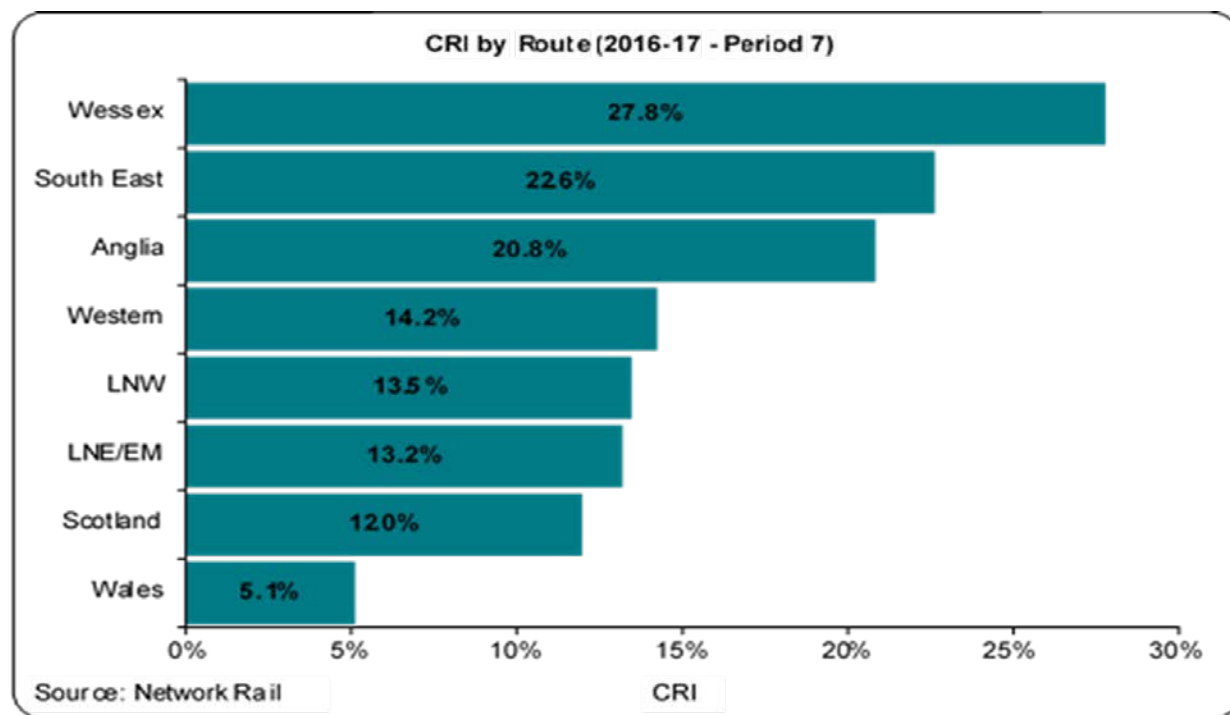


Network Rail's transformation plan

- System Operator function
 - Providing analytical services to Scotland Route
- Infrastructure projects role
- Overall, geographical devolution drives change
- ORR will adapt its regulation to support these changes

Changing the way ORR works

- Locally agreed scorecards with specific ORR measures e.g. on long term asset sustainability.
- Greater use of published route comparisons



- More forward looking efficiency monitoring and challenge
 - Consultation in January 2018